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Agency for Planning

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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affair and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

*Chief Executive Officer, the Resurrection Project
Representing the City of Chicago*

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

*President, Muller & Monroe Asset Management, LLC
Representing the City of Chicago*

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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Agency for Planning

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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan

Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affairs and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

*Chief Executive Officer, the Resurrection Project
Representing the City of Chicago*

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

*President, Muller & Monroe Asset Management, LLC
Representing the City of Chicago*

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affairs and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

Chief Executive Officer, the Resurrection Project

Representing the City of Chicago

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

President, Muller & Monroe Asset Management, LLC

Representing the City of Chicago

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affairs and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Michelini

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Michelini believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Michelini has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

Chief Executive Officer, the Resurrection Project

Representing the City of Chicago

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

President, Muller & Monroe Asset Management, LLC

Representing the City of Chicago

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmamyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affairs and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

*Chief Executive Officer, the Resurrection Project
Representing the City of Chicago*

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

*President, Muller & Monroe Asset Management, LLC
Representing the City of Chicago*

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The *FLIP* program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the *FLIP*, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan

Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affair and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

Chief Executive Officer, the Resurrection Project

Representing the City of Chicago

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

President, Muller & Monroe Asset Management, LLC

Representing the City of Chicago

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan

Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affairs and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Michelini

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Michelini believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Michelini has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

Chief Executive Officer, the Resurrection Project

Representing the City of Chicago

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

President, Muller & Monroe Asset Management, LLC

Representing the City of Chicago

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affairs and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

*Chief Executive Officer, the Resurrection Project
Representing the City of Chicago*

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

*President, Muller & Monroe Asset Management, LLC
Representing the City of Chicago*

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
dtorres@cmap.illinois.gov



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Agency for Planning

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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affairs and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

*Chief Executive Officer, the Resurrection Project
Representing the City of Chicago*

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

*President, Muller & Monroe Asset Management, LLC
Representing the City of Chicago*

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

Andrew Williams-Clark
312-386-8770
awilliamsclark@cmap.illinois.gov

Erin Aleman
312-386-8816
ealeman@cmap.illinois.gov

Diana Torres (Spanish speaker)
312-386-8774
312-718-6056 (work cell phone number)
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PARENT'S GUIDE TO FLIP

Future Leaders in Planning (FLIP)
Youth Leadership Development Program

*A Youth Program of the
Chicago Metropolitan Agency for Planning (CMAP)*

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I. The Future Leaders in Planning (FLIP) Curriculum

FLIP students will learn about past, present and future regional issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students will go “behind the scenes” to explore our region’s communities. You’ll not only learn how the region works, but also contribute your own ideas about how residents’ lives can be improved through better planning.

Have you ever thought about what happens at the airport beyond the check-in counter? Have you considered how 911 call centers work? Do you know what a “green roof” is? These are the types of activities and questions FLIP participants will explore.

Participants will investigate regional issues by:

- forming committees with other participants
- taking their ideas to elected officials who work to make change
- debating and voting on the resolutions they have crafted to create a more prosperous northeastern Illinois region

An introductory component of this program will include an opportunity for students to meet and work with planners and architects to understand and apply fundamental principles of coordinated planning and governance. Through exercises and excursions, participants will explore the benefits and challenges of planning issues including transportation, air quality, human services, land use, water supply and quality. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed.

Students will present their resolutions at the end of the sessions to the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties (full list available on back). FLIP is an ideal opportunity for students who are willing to learn and participate in a project that will empower them with planning information and knowledge about their community and the northeastern Illinois region. Not only will this program enhance student’s professional development, but may also count towards community service credit hours. As a leadership development program, all successful participants will receive a certificate of participation and appreciation from CMAP officials, as well as an optional letter of recommendation for colleges, universities and future internship opportunities.

II. Youth Engagement in Planning: A National Movement

Over the past several years, a national movement to involve youth in civic affairs has grown tremendously. At the local level, many community organizations are helping young people find answers to questions about their neighborhoods through educational programming. Others are even involving youth directly in their neighborhood planning and development campaigns. In some regions, governments have gone so far as to create youth councils or commissions to get youth input in public decision making. This is your chance to make a difference in our region!

To stay updated on FLIP, meet other youth in the region, and blog about issues affecting your community, visit www.myspace.com/cmapyouth.

III. Schedule and Commitment

The **FLIP** program begins in early September 2008 and continues through early March 2009. All participants should commit to **one** orientation session, **one** overnight retreat (Saturday through Sunday), **five** Saturday all-day sessions, and **one** Saturday for Final Presentations. The five Saturday sessions will begin at 9:00 a.m. and end at 4:00 p.m.

The dates of commitment are as follows:

1. September 13, 2008 Orientation for participants and their families
2. October 4-5, 2008 Retreat (for students only; mandatory)
3. October 25, 2008 Session 1
4. November 15, 2008 Session 2
5. December 6, 2008 Session 3
6. January 10, 2009 Session 4
7. February 7, 2009 Session 5
8. March 2009 (Saturday) Final Presentation (date, time and location to be determined by spring breaks schedules)

The retreat will be chaperoned by CMAP staff. During the retreat, students will participate in various activities to strengthen group dynamics; more retreat information will be provided at the Orientation. During the Saturday sessions, lunch will be provided to participants at no cost to parents/guardians. All sessions will begin and end at CMAP office, located in the Sears Tower at 233 South Wacker Drive, Suite 800, Chicago, IL. Should any student require financial assistance to ensure travel to and from our office, CMAP will provide support (please see application). To experience the full benefits of the **FLIP**, attendance at all meetings is strongly encouraged. Participation in the overnight retreat is mandatory.

Please note: there is no charge or fee to participate in the Future Leaders in Planning program.

IV. About CMAP

CMAP was created to integrate planning for land use and transportation in the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP and its partners are removing barriers to cooperation across geographical boundaries and subject areas such as land use, transportation, natural resources, housing, and economic development. By understanding how these issues, and our communities' futures, are inter-related, CMAP seeks to change the way planning is conducted in northeastern Illinois.

Formed in 2005, CMAP integrates planning for land use and transportation in the seven counties of northeastern Illinois region. The new organization combined the region's two previously separate transportation and land-use planning organizations — Chicago Area Transportation Study (CATS) and the Northeastern Illinois Planning Commission (NIPC) — into a single agency. CMAP's goal is to coordinate the efforts of the multitude of local governmental agencies and supply them with the best technical assistance and analysis to improve land use and transportation decision-making for the region.

The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP is now developing the region's first truly comprehensive plan for land use and transportation and has recently unveiled its *GO TO 2040* plan and campaign. CMAP wants people across northeastern Illinois — including decision makers in the public and private sectors — to think like residents of the future. Our desire is for you to virtually "*GO TO 2040*" by becoming part of our planning process. For more information on *GO TO 2040*, the region's comprehensive plan for land use and transportation, visit www.goto2040.org.

CMAP has various committees at the policy, advisory and coordinating levels that play integral roles in these planning processes. In addition, working committees contribute to regional planning initiatives — such as Economic & Community Development, Environment & Natural Resources, Housing, Human Services, Land Use, and Transportation. Lastly, CMAP also works with task groups, such as the Bicycle and Pedestrian Task Force, the Congestion Mitigation and Air Quality Task Force, and the Regional Water Supply Planning Group, to solicit guidance from members.

IV. The CMAP Board

FLIP is modeled after the CMAP Board. This board is comprised of fifteen voting members, with five appointed by the Mayor of the City of Chicago, five by suburban Cook County, and five by chairmen of the collar counties. Please see the members' biographies below for additional information.

Executive Committee

Gerald Bennett, chair
Rita Athas, vice chair
Elliott Hartstein, vice chair
Al Larson, at-large member
Rae Rupp Srch, at-large member
Nigel Telman, at-large member

City of Chicago Appointments

Rita Athas, executive director, World Business Chicago
Frank Beal, executive director, Chicago Metropolis 2020
Raul Raymundo, executive director, Resurrection Project
André Rice, president, Muller and Monroe Asset Management
Nigel Telman, partner, Sidley Austin LLP

Cook County Appointments

Alan Bennett, village trustee, Elmwood Park (Cook)
Gerald Bennett, mayor, Palos Hills (Southwest Cook)
Zenovia Evans, mayor, Riverdale (South Cook)
Russell Hartigan, partner, Hartigan and O'Connor P.C. (West Central Cook)
Al Larson, mayor, Schaumburg (Northwest Cook)

Collar County Appointments

Roger Claar, mayor, Bolingbrook (Will)
Elliott Hartstein, mayor, Buffalo Grove (Lake)
Marilyn Michelini, mayor, Montgomery (Kane/Kendall)
Rae Rupp Srch, former mayor, Villa Park (DuPage)
Dan Shea, McHenry County board member (McHenry)

Non-voting Members

Ian Doughty, manager, Deloitte Consulting LLP (Governor's appointee)
Stephen Schlickman, executive director, Regional Transportation Authority (MPO Policy Committee)

Rita R. Athas

Executive Director, World Business Chicago (WBC)

Representing the City of Chicago

WBC is a public-private partnership formed by Mayor Richard M. Daley in 1999 to serve as a business advocate to bring and retain business in Chicago. As Executive Director, Ms. Athas oversees day-to-day operations of the organization and, in collaboration with the WBC private-sector Board, develops its strategic direction.



Athas came to the economic development corporation in 2007 after serving as Mayor Daley's Deputy Chief of Staff for External Affairs for 10 years, acting as the Mayor's liaison to regional mayors, the US Conference of Mayors, the business community and various foundations. She has helped spearhead the formation of the Great Lakes Cities Initiative, the Modernization of O'Hare Airport and the development of the Metropolitan Mayors Caucus.

Athas has a long history with local government, having served in various positions with a number of suburban municipalities. Prior to joining Mayor Daley's staff, she served as the Executive Director of the Northwest Municipal Conference, a consortium of 40 municipalities representing a population of over 1 million in Northwest Illinois, which is widely recognized as one of the most innovative regional councils in the country.

In 2008, Athas was recognized by Crain's Chicago Business as one of the 100 most influential women in Illinois. She was a 1988-89 Leadership of Greater Chicago Fellow and was appointed by the Governor to serve as a Great Lakes Commissioner. Mayor Daley appointed her to represent the City of Chicago on the Board of the Chicago Metropolitan Agency for Planning (CMAP), which she also serves as Vice Chair, Executive Committee Member, and Chair of the Programming Coordinating Committee. She is an Executive Council Member of Chicago Metropolis 2020, a member of the Chicago 2016 Olympic Committee and serves on the International Advisory Committee.

Frank Beal

Executive Director, Chicago Metropolis 2020

Representing the City of Chicago

Frank Beal has held the position of Executive Director of Chicago Metropolis 2020 since 2000.



Previously with Inland Steel Industries, Beal served as president and chief executive officer of Ryerson/West, a metals distribution company owned by Inland. He also held the positions of general manager of corporate planning and development and president of Ryerson International (an operating unit of Inland Steel Industries) and general manager of purchasing for Inland Steel Company.

Prior to joining Inland, Beal was director of the Illinois Department of Energy and Natural Resources and a special assistant for energy and environmental affairs for Governor James Thompson. Under Governor Richard Ogilvie, Beal served as the state's first deputy director of the Institute for Environmental Quality, which conducts research on energy, natural resources and environmental issues for the state.

As a former employee of the American Planning Association, he has edited and published several books, articles and research reports on urban affairs and land use planning. Beal serves on the board of Business and Professional People for the Public Interest, a public interest law and policy center dedicated to social justice issues. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Beal serves both the Waste Water Committee and the Programming Coordinating Committee.

Beal graduated from the University of Illinois with a Master's degree in urban planning and has a Bachelor's degree in engineering from Antioch College.

Alan Bennett

Trustee, Village of Elmwood Park

Representing suburban Cook County

Alan Bennett has served as a trustee in the Village of Elmwood Park since 1975 and currently holds the title of Deputy Village President. He was a commissioner, and also served as Treasurer, of the Northeastern Illinois Planning Commission from 1995 to 2007, when the agency disbanded.

Now retired, he served professionally as Assistant to the Deputy Director of Information Services with the Illinois Department of Employment Security-Information Services Bureau, as Director of Business Services at Triton Community College, as Coordinator for Institutional Research at Governors State University, as Assistant Director of the office of Institutional Studies and Planning at Northeastern Illinois University and as Instructor of Social Studies and Accounting at Holy Cross High School.



Appointed to the CMAP Board by the President of the Cook County Board, Bennett represents the portion of Cook County that is outside the City of Chicago and serves on its Programming Coordinating Committee.

Bennett has a Master's degree from Northern Illinois University and graduated Summa Cum Laude with a Bachelor's degree in Business Administration from Elmhurst College.

Gerald R. Bennett

Mayor, City of Palos Hills

Representing Southwest Cook County

Serving his seventh term as Mayor of the City of Palos Hills, Gerald Bennett has been an outspoken advocate for uniting cities and villages. He founded and continues to serve as the President of the Southwest Conference of Mayors. He was a co-founder and serves as Chairman of the Board of the Southwest Central Dispatch (an intergovernmental police and fire 911 service). Bennett has served as past Chair of the Metropolitan Mayors Caucus and is currently a member of the Mayors Caucus Executive Committee. He is also the President of the Illinois Municipal League and was recently named co-chair of the Mayors Caucus 2016 Olympic Regional Coordinating Committee. As the representative from Southwest Cook County, Bennett holds the position of Chair of the Chicago Metropolitan Agency for Planning and its Executive Committee.



A businessman for 40 years, Bennett is President of Bennett Dental Labs, Inc., in Palos Hills. Bennett attended Lewis University and the University of Illinois at Chicago.

Roger Claar

Mayor, Village of Bolingbrook

Representing Will County

Mayor Claar is now in his 22nd year as Mayor of the Village of Bolingbrook. He was a Village Trustee for 5 ½ years and served one year as a Police and Fire Commissioner. He continues to serve on the Illinois Municipal League Board (of which he is also a past president). Mayor Claar has served on the National League of Cities' Finance, Administration and Intergovernmental Relations Committee and was then elected to the Board of Directors for 2 years. He now serves on the NLC's Advisory Committee. Claar served on the International Affair and Jobs/Education Committees of the U.S. Conference of Mayors. Currently, Claar is a Vice President of the Will County Government League and chairs its Transportation Committee. He serves on the Council of Mayors. He held the position of Chair of the DuPage Township Republican Organization in Will County for 14 years and now serves on the State Central Republican Committee representing the 13th Congressional District.



Cited with many awards, Claar is most proud of the Silver Beaver Award from the Boy Scouts of America, Citizens of the Year Award from the Bolingbrook Knights of Columbus, the Award of Appreciation for Community Service from the Indo-American Political League, the Grand Asian Award the Friend of the Asian American Community Award from the Asian American Coalition of Chicago and the Crane Gargoyle for Precedent-Setting Advocacy from the Council for Disability Rights for his role in addressing "visitability" issues for Bolingbrook housing.

Claar represents Will County on the CMAP Board, also serving on the CMAP Waste Water Committee. Claar has a Ph.D. from Kansas State University and obtained the Master's and Bachelor's degrees from Eastern Illinois University.

Ian Doughty

Manager, Deloitte Consulting LLP

Representing the Governor

Ian Doughty is a Manager in Deloitte's Consulting Strategy and Operations practice with over 10 years experience working with public sector organizations both as a consultant and as a manager. In his current role at Deloitte, Ian assists government organizations in their efforts to focus on business process improvement, organizational management, change leadership, zero-based budgeting, financial analysis, and overall project management. He has significant industry expertise in transportation, healthcare, and social services provision.

Prior to rejoining Deloitte, Doughty was the Director of Professional Development at the University of Chicago, Harris School of Public Policy and Chief of Staff at the Illinois Department of Healthcare and Family Services.

Doughty was appointed by Governor Rod Blagojevich in March 2006 to serve on the Northeastern Illinois Planning Commission. He was appointed as the Governor's representative to the CMAP Board in March 2008. Doughty has a Master's Degree in Public Policy from the University of Chicago, with a focus in Organizational Theory and Public Finance, and a Bachelor's Degree from the University of Texas at Austin.

Zenovia Evans

Mayor, Village of Riverdale

Representing South Cook County

The first female and African American Mayor of the Village of Riverdale, Zenovia Evans (fondly referred to as "Mayor Z") is now serving her second term in office and as Mayor has renewed emphasis on economic development in the area. She created a working relationship between the Chicago Housing Authority and Cook County Housing Authority, supporting and implementing programs that created a united community within the Village. Evans has served as a member of Riverdale's Village Board and as Chair of the Fire, Police and Finance Committees. She initiated Riverdale's Youth Commission and Youth Advisory Council, revitalized the Youth in Government and Open House events, promoted the initiation of the Riverdale Resource Center (which offers social support and a disproportionate Minority Confinement Campaign designed to keep minorities out of the juvenile justice system), Block Clubs and Community Policing efforts. She served as co-chair to the Metropolitan Mayors Housing Task Force and held the positions of Treasurer, Secretary and President of the South Suburban Mayors and Managers Association (SSMMA), and serving on both the SSMMA Housing and Transportation Committees. Representing Southeast Cook County, Evans is a member of the CMAP Board and serves on the Waste Water Committee.



Evans has held the position of Office Manager and Systems Analyst for Dr. Knowles & Associates for over 30 years. Graduating with honors from Chicago State University, Evans has a Bachelor's Degree in Computer Science and received a scholarship to Loyola Dental Assisting School from the National Dental Assisting Association.

Russell Hartigan

Partner, Hartigan & O'Connor P.C.

Representing West Cook County

A partner in the law firm of Hartigan & O'Connor, P.C., Hartigan concentrates his practice in civil, municipal and insurance defense related litigation, representing various municipal pools and insurance companies. His legal focus is on civil rights, employment matters, professional liability, personal injury and general trial matters and he has tried over 60 jury trials, while representing on selected matters the City of Evanston, the City of Chicago, the City of Berwyn and the Village of East Dundee. He had previously served for 12 years as the City Attorney for the City of Berwyn. He is a member of the Defense Research Institute and Illinois Trial Lawyers Association, a member of the Board of Governors of the West Suburban Bar Association and an elected member of the Board of Governor's of the Illinois State Bar Association. He served two three-year terms on the Board of Governors of the Illinois State Bar Association and has served as Treasurer and Secretary of this 33,000 member body. Hartigan now serves as liaison to their



Civil Practice Section and Local Government Law Section and is currently serving as a member of the Illinois Bar Foundation. Hartigan is also a member of the American Board of Trial Advocates, having reached rank of "Advocate".

He is a Cook County Court certified Mediator for the Court Annexed Major Case Civil Mediation program, an Arbitrator for the Cook County Arbitration Program and the American Arbitration Association, a member of the Trial Bar of the U.S. District Court for the Northern District of Illinois and the U.S. Court of Appeals, 7th Circuit. Hartigan is also a part-time Law Instructor at DePaul University and Northwestern University. In 1992, He was awarded the Midwestern States "Layman of the Year" by the YMCA. He is also on the Foundation Board of the PAV-YMCA of Berwyn. In 2004, he was awarded the Community Extension Project "Spirit of Community Service" Award. Hartigan is a Member of the Chicago Bar, Illinois State Bar and West Suburban Bar Association, is Co-Chairman of the West Suburban Bar "Judge's Night" and serves as Second Vice President of the Alumni Board of the John Marshall Law School. He is currently an elected Trustee in Lyons Township (2009).

Hartigan is a graduate of the John Marshall Law School, attended the MBA program at DePaul University and received his undergraduate degree from DePaul.

Elliott Hartstein

Mayor, Village of Buffalo Grove

Representing Lake County

The President of the Village of Buffalo Grove since 1999, Hartstein has also served as a Village Trustee and Commissioner of the Zoning Board of Appeals. He is a member of the Buffalo Grove Singers and Buffalo Grove Chamber of Commerce. The founding President, he was a Board member of the Northwest Suburban Jewish Community Center, a former Board Member of the Jewish Federation of Metropolitan Chicago and a former School Board Member of Adlai Stevenson High School District 125. Hartstein has served on the Illinois Municipal League Legislative Committee, and currently as a Board member of the Illinois Municipal League. He is an Executive Board Member and a past President of the Northwest Municipal Conference and also is a past Chair of the Conference's Transportation Committee and Sensible Growth Committees and past Legislative Committee Co-Chair, a committee on which he continues to serve. He has served as a member of the Metropolitan Mayors Caucus Board of Directors. Representing Lake County, Hartstein is a member of the CMAP Board, serving on its Executive Committee as Vice-Chair and chairs its Planning Coordinating Committee.



A lawyer for over 30 years, Hartstein is currently with the firm of David Stolman & Associates with a concentration in real estate law. Hartstein obtained the Juris Doctorate degree at DePaul University and the Bachelor's degree at the University of Illinois, Champaign-Urbana.

Al Larson

Mayor, Village of Schaumburg

Representing Northwest Cook County

Larson has served Schaumburg as Village President since 1987. In that capacity, he initiated the development and adoption of concept plans for



all the vacant land in the industrial/office/ commercial retail districts, establishing land use intensities (FARS), land use scenarios (office, commercial, retail, etc.) along with a traffic mitigation plan that would expand traffic network capacities to meet additional traffic load brought by such development. He broadened the Village's cultural programming to include Schaumburg's Prairie Arts Festival, initiated efforts to develop a theatre workshop for young people that led to annual summer youth musicals, promoted development of the Schaumburg Youth Orchestra, and pushed for the establishment of a youth ballet troupe that led to the founding of the Schaumburg Dance Ensemble. He brought to the Village Manager and Village Board the initiative to acquire Schaumburg Airpark as a public airfield so it can be preserved as an asset for aviation, transportation, and long range economic development. Larson has established cooperation with the Schaumburg Park District, securing them as co-equal partners in the acquisition process. He initiated the Village's acquisition of Town Square Shopping Center to refocus its image as a vital part of developing a true "downtown" for the Village of Schaumburg, contacting the Schaumburg Township Library and the Schaumburg Park District to initiate the dialogue to establish their presence as part of Town Square's redevelopment. He initiated acquisition of 45 acres for a Schaumburg convention center with a 500-room Marriott Renaissance Hotel and brought baseball to Schaumburg with the Schaumburg Flyers along with a drop-dead beautiful baseball stadium.

Larson has served as past President of the Northwest Municipal Conference, Vice President of the Illinois Municipal League, Member of DuPage Mayor's and Manager's Board, PACE Board of Directors, Chair of Joint Action Water Agency, Member of O'Hare Noise Compatibility Commission, Board of Directors of Illinois Public Airports Association, Council of Mayors Executive Board, Transportation Infrastructure and Services Steering Committee for the National League of Cities, co-chair of the STAR Line Steering Committee and Governor's Climate Change Advisory Group. Representing Northwest Cook County, Larson is a member of the CMAP Board and its Executive Committee.

Larson is a graduate of William Rainey Harper College and attended Illinois Institute of Technology.

Marilyn Micheline

*Village President, Village of Montgomery
Representing Kane/Kendall Counties*

Having served in local government since 1982, Mayor Micheline believes in the power of intergovernmental cooperation – a necessity due to the fact that the Village of Montgomery is located within two different counties.

While most municipalities must work cooperatively with fewer than five other governmental entities, Montgomery works with 24, including five fire protection districts, five school districts, three park districts, two library districts, two counties, four townships, one water reclamation district, a drainage district and a water authority. Micheline has achieved continued cooperation and teamwork among Montgomery's Board of Trustees, finalized a boundary agreement with the United City of Yorkville, lobbied IDOT and Kane County to fund road repairs on State and County highways in Montgomery. She found funding to construct a state-of-the-art Police Station and new Village Hall, created a Historic Preservation Commission supporting restoration of an important local landmark preserving a historic farmstead that was donated to The Conservation Foundation, and created an Anniversary Committee to plan



events commemorating the 150th anniversary of Montgomery's incorporation and the 175th anniversary of the first settlement. She convenes an annual Village Open House with the goal of attaining residents' direct involvement in government. Michelini also holds monthly "Coffees with the Mayor" to facilitate an exchange of ideas with residents and participates in a Strategic Planning Design Team with residents and other stakeholders to chart the future of Montgomery.

Michelini serves on the Metro West Council of Government, Kendall County Mayors and Managers Association, Kane County Storm Water Management Commission, Fox Valley United Way Board (Community Impact Committee) and Kane County Impact Fee Committee as an alternate. Representing Kane and Kendall Counties on the CMAP Board, Michelini also represents the region at the National Association of Regional Councils.

Raul Raymundo

*Chief Executive Officer, the Resurrection Project
Representing the City of Chicago*

Raul Raymundo is the Chief Executive Officer and co-founder of The Resurrection Project (TRP), a non-profit community based organization, founded in 1990 by a coalition of six Catholic churches. TRP's mission is to build relationships and challenge people to act on their faith and values to create healthy communities through organizing, education and community development. Under Raymundo's leadership, TRP has leveraged more than \$140 million in community reinvestment through the development of affordable housing, community facilities and economic development projects. Through its community organizing initiatives, TRP has also built the necessary power to create a voice and active civic participation of the neighborhood to effect policies for the benefit of the community.



Raymundo was recognized by Chicago Magazine as one of six Chicagoans of the Year for his outstanding leadership and civic engagement, he is a board member of several civic and professional organizations including the Executive Council of Chicago Metropolis 2020, Chicago Public Radio, Illinois Facility Fund, Ounce of Prevention Fund and St. Anthony Hospital. Appointed to the CMAP Board by Mayor Daley as one of five representatives from the City of Chicago, Raymundo also serves on the Programming Coordinating Committee. Raymundo graduated from Carleton College, attended University of Chicago's Public Policy School and is a Leadership Greater Chicago Fellow.

André Rice

*President, Muller & Monroe Asset Management, LLC
Representing the City of Chicago*

André Rice is the President of Muller & Monroe Asset Management, LLC (M²), which he founded in 1999. He also founded Rice Group, Ltd. (RGL) in 1986 to identify and organize special investment opportunities for wealthy individuals. RGL organized several successful investment partnerships and provided select investment banking services to the world's largest commodities firm before M². Rice is a CPA and began his career as an auditor at Peat, Marwick, Mitchell & Co. (now KPMG).



He worked in securities sales for the Private Client Group at Goldman Sachs & Company and was a Senior Project Manager in the Mergers and Acquisitions Department at Kraft, Inc.

Rice is a member of NASP (National Association of Securities Professionals) and The Chicago Club. He serves on the University of Chicago Charter Schools Governing Board. He was also appointed by Mayor Richard M. Daley as one of five representatives for the City of Chicago to serve on the board of the Chicago Metropolitan Agency for Planning (CMAP).

Rice received a BS in accounting, with honors, from South Carolina State University and an MBA from the University of Chicago.

Rae Rupp Srch

*Former Village President, Villa Park
Representing DuPage County*

Rae Rupp Srch served as Villa Park's Village President from 1993-2005. Under her leadership and philosophy of teamwork, a \$9.5 million road referendum was passed. Playgrounds for disabled and pre-school children were built, and grants were obtained for streets lights, sewer up-grades, and installation of water lines in sections of the town that could not afford the full cost of the projects. A new "Green" police station was recognized regionally and nationally, as was a successful conversion of a landmark building into loft apartments.



She was a commissioner to both Northeastern Illinois Planning Commission and Chicago Area Transportation Study, where she chaired the Regional Transportation Plan (RTP) Committee that drafted the long-range transportation plans for the region and served as vice-chair of the Council of Mayors. She is a past President of the National Association of Metropolitan Planning Organizations and has been a long-time advocate for the need to coordinate transportation and land-use planning. She is also past President of the DuPage Mayors and Managers Conference. She is a past Governor of the Illinois-Eastern Iowa District of Kiwanis International and remains involved in Kiwanis activities locally and district-wide. Rupp Srch also served on the Honorary Committee to the Cheers for Years: Celebrating Healthy Aging, a collaborative fun-raising event to support quality services for seniors. She serves on the Board of Governors of the Elmhurst Memorial Hospital, the Rice Campus Board of Illinois Institute of Technology Board of Overseers, serves as Vice-president of the Tri-Town YMCA and scholarship chair of the Elmhurst Memorial Hospital Guild. She was appointed to represent DuPage County on the Chicago Metropolitan Agency for Planning (CMAP) Board and is a member of its Executive Committee.

Currently, Rupp Srch works part-time for Atlas Galleries, a firm fixture on Chicago's luxurious north Michigan Avenue. She has a Bachelor's degree in Behavioral Science, along with two Associate's degrees.

Stephen Schlickman

*Executive Director, Regional Transportation Authority
Representing MPO Policy Committee*

With more than 28 years of transportation experience, charged with oversight, financial assistance and planning coordination for the region's transit operating agencies the Chicago Transit Authority (CTA), Metra and Pace, Schlickman became RTA's executive Director in 2005.



Prior to being named RTA Executive Director, Mr. Schlickman operated his own consulting practice providing financial, project policy, and legislative advice to clients involved in all modes of surface transportation, as well as for water and urban park infrastructure activities. Schlickman advised Macquarie Bank in their successful \$1.8 billion bid with Cintra for the concession for Chicago Skyway bridge toll facility and led the Chicago area's Business Leaders for Transportation coalition in their support for the Illinois FIRST legislation, which provided \$5.7 billion in new funding for Illinois highway and transit infrastructure needs.

Schlickman also managed a 100-person project team to design a new transit system for downtown Chicago, directed the City of Chicago's Washington Office, worked for the RTA and held various positions in the CTA including government relations manager and administrator of an oversight commission during the financial crisis of 1982-83. He started his career in transportation as a bus driver for Georgetown University's transit system.

Schlickman has been a member of the Illinois Public Transportation Association, serving as past president and had been active with the American Public Transportation Association, serving on its legislative committee for many years. He was founding chairman of the New Start Working Group, a national coalition of New Start transit projects. He currently leads a coalition of the largest transit systems in the nation in preparation for a new authorization of the federal transit program. A member of the MPO Policy Committee Schlickman represents the Committee on the board of the Chicago Metropolitan Agency for Planning.

Schlickman is an adjunct assistant professor at the University of Illinois Chicago's Urban Transportation Center teaching a course in transportation project funding and finance. Schlickman has a law degree from DePaul University and an undergraduate degree from Georgetown University.

Dan Shea

*Board Member, McHenry County Board
Representing McHenry County*

Formerly Village President of Fox River Grove, Dan Shea is a member of the McHenry County Board. He was a policeman in Fox River Grove for over 15 years and served on the McHenry County Stormwater Management Committee, the McHenry County Groundwater Management Committee, the Fox Waterway Advisory Committee, the Lakewood Resource Center Intervention Program and ESDA. Shea is a member of the Good Shepherd Hospital Auxiliary, McHenry County Conservation Foundation, McHenry County Historical Society and the Cary-Grove Historical



Society. Representing McHenry County on the CMAP Board, Shea is also a member of the Programming Coordinating Committee.

Now retired, Shea left the American Can Company Research Center after 25 years of service. He also served in the U.S. Army.

Nigel Telman

Partner, Sidley Austin LLP

Representing the City of Chicago

A partner in Sidley's Employment and Labor Law group, Nigel Telman concentrates his practice in litigating single and class action disputes arising out of claims of workplace harassment and employment discrimination. He has first-chaired jury and bench trials in federal and state court in various jurisdictions and has briefed and argued cases before the Seventh Circuit Court of Appeals. His trial experience includes Temporary Restraining Order (TRO) and Preliminary Injunction work associated with defending and enforcing post-employment restrictive covenants and otherwise protecting employers' trade secrets and other confidential information from misappropriation by former employees and senior executives. He has first-chaired arbitration hearings involving employment-related and commercial disputes under American Arbitration Association (AAA) rules and has represented employers before the U.S. Employment Opportunity Commission (EEOC) and state human rights agencies. Telman conducts confidential internal investigations involving claims of sexual harassment, discrimination and other employee-related misconduct involving senior company executives. He performs acquisition due diligence related to employment issues, and drafts and reviews employment-related provisions contained in transaction documents.



Telman is a member of the Board of Directors of The Chicago Committee on Minorities in Large Law Firms, Just the Beginning Foundation, Project Match, an advisory member of Jamal's Place and a member of the Foundation Board of Chicago State University and the Leadership Committee of the Art Institute of Chicago. He is a member of the 2004 Fellows Class of Leadership Greater Chicago. Appointed to the CMAP Board by Mayor Daley as one of five representatives for the City of Chicago, Telman also serves on the agency's Executive Committee.

Telman attended Boston University School of Law and Cornell University.

VI. Frequently Asked Questions (FAQ's)

Will there be a chaperone for the retreat?

The overnight retreat will be chaperoned by at least 5 full-time CMAP employees with youth development, planning and teaching backgrounds.

What happens during the retreat?

Students will ride by coach bus to a secure, suburban retreat facility with clean sleeping accommodations. Upon arrival, they will engage in time tested problem solving, trust and team building exercises so that they are comfortable discussing their opinions with both peers and adult facilitators. Students will also engage in hands-on learning and discussion about regional water supply, environmental and natural resource issues with experts in the field. All meals, materials, accommodations and other expenses incurred on the retreat will be cost-free to students.

Where will my child sleep during the retreat?

CMAP is in the process of securing a retreat facility at this time. Rest assured that sleeping accommodations will be clean and safe. At such time that a retreat venue has been secured, CMAP staff will notify students and parents immediately (summer of 2008).

Can parents attend the retreat?

The overnight retreat is a chance to build trust and develop a team dynamic among this diverse group of high school students. If you are interested in attending, please feel free to contact us.

How will I contact my child while they are at the retreat?

While students are encouraged to bring personal cellular phones, CMAP staff will also distribute emergency 24-hour contact information at least one week in advance of the retreat.

What happens if my child can not attend the retreat?

While the retreat is a mandatory part of the FLIP program, exceptions will be made on a case-by-case basis. If your child will not be able to attend the retreat, please contact us to discuss your options.

How are you handling disciplinary problems?

Participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. If a student becomes disruptive at the expense of other students, CMAP staff will contact parents and make arrangements for him or her to return home.

Can my child be kicked out of the program?

We do not anticipate the need to dismiss students from FLIP. However, if disruptive or unsafe behavior patterns arise, CMAP reserves the right to protect other students on a case-by-case basis. Again, participation in the FLIP program is completely voluntary and at the discretion of the student. CMAP strongly discourages parents from pressuring their students into the FLIP program. Also, participants with any unexcused absence or excessive excused absences may mean being dropped from the program.

When can I learn more about the program?

CMAP will distribute a complete program information booklet to students and parents with information on the retreat, sessions, transportation, permissions, etc. at the Orientation session. This meeting will mark the first time all participants and their families come together to celebrate the beginning of the program.

Will I meet the other students selected for the program?

Yes, we have scheduled an initial orientation meeting to bring students, parents and program staff together before the retreat. Program staff has also created MySpace (www.myspace.com/cmapiyouth) and Facebook (<http://www.facebook.com/pages/CMAP-Youth/21588595293>) pages to help students get acquainted and discuss regional issues prior to the commencement of the program.

How much does this program cost?

All aspects of the program are free of cost to students, including

- public transportation to and from the Sears Tower;
- transportation for mobile workshops (interactive tours) around the region during sessions;
- lunch at each Saturday session;
- learning materials; and
- retreat transportation, meals and accommodations.

Is transportation provided?

Transportation will be provided at no cost by the Regional Transportation Authority and its service boards (PACE, METRA and the CTA). Region-wide fare cards will be distributed by mail to each student several days before each Saturday session. Parents and students will be responsible for transportation to and from the closest CTA, PACE or METRA stop or station.

I do not feel comfortable having my child take public transportation to attend the program.

What are my options?

CMAP will work to connect parents willing to share carpool rides over the course of the program. Please contact program staff with your questions or concerns.

Can parents attend the Saturday sessions?

Parents should feel free to attend all or part of the Saturday sessions. Unfortunately, we are unable to validate or otherwise subsidize the cost of parking.

Can I attend the final presentation to the Board?

Parents are encouraged to attend and see how their child has developed in the program.

Will I be contacted if my child does not show up for a session?

Yes. Additional details about notifying CMAP of your child's absence will be provided at the Orientation.

What if my child has to leave early on a Saturday?

CMAP will accommodate those students that must leave the program early, as long as we receive written or phone confirmation from a parent or guardian.

Is there a dress code?

While there is no official dress code, students and parents should be cognizant that they may be meeting people (regional leaders, business persons, etc.) with whom they may want to make a professional and positive impression. We will discuss these important considerations during the Retreat.

What is CMAP?

The Chicago Metropolitan Agency for Planning (CMAP) was created in 2005 as the comprehensive regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. By state and federal law, CMAP is responsible for producing the region's official, integrated plan for land use and transportation. The agency projects that metropolitan Chicago will gain 2.8 million new residents and 1.8 million jobs in the next three decades. The GO TO 2040 planning campaign will develop and implement strategies to address that projected growth. Scheduled for completion in 2010, the plan will shape the region's transportation system and development patterns, while also addressing the natural environment, economic development, housing, education, human services and other factors shaping quality of life. See www.cmap.illinois.gov and www.goto2040.org for more information.

What will my child get out of this?

Besides a wealth of experience and learning, CMAP will work with you/your student to provide the following opportunities:

- Job shadowing opportunities in the fields of urban planning and public policy;
- A letter of recommendation for acceptance to a college or university from an elected official or CMAP staff;
- Service learning credit toward high school graduation*.

Where will the sessions be held?

All Saturday sessions (and the retreat) will begin and end the CMAP office on the 8th floor of the Sears Tower (233 S. Wacker Dr., Chicago, IL 60606). Some sessions will undoubtedly involve traveling around the region for mobile workshops (interactive tours), either by public transportation or on a private bus chartered by CMAP.

VII. Contact Information

Should you need additional information, please feel free to contact us:

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